

SWOT BEGIN PARTNER CITIES

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	Strengths	Weaknesses	Opportunities	Threats
Aberdeen				
BGI				
Resilience to floods, Drought and heat	Extensive hydrological knowledge; Inight in flood hazard distribution; No issues with heat and drought; tangible case study	Challenging terrain; financing; Lack of larger vision		Business case is not developed
Community engagement	Stakeholders are well mapped	Outreach and consultation is performed in a 'standard fashion'; lmited reach		Fragmented/piecemeal messages to local community
Governance			Integration social programmes with flood risk management	No integrated planning tradition;
Antwerp				
BGI				
Resilience to floods, Drought and heat	Limited flood vulnerability;	Large scale strategic project; Heatstress issue in center but not in scope BEGIN; Limited insight in future uncertanties;		Project will remain merely strategic/visionary
Community engagement		Lack of a narrative/branding of the project		
Governance		Limited political support for BGI;	Ample room for developing the BGI- business case, incl. on a strategic level	Volaitile poliitical climate;
Bergen				
BGI				
Resilience to floods, Drought and heat	No significant drought and heat issues;	Difficulties in defining how BGI-driven case differs from traditional case; shallow BGI-approach	Flagship project	BIG is merely 'cosmetic'
Community engagement	No information;	No appraisal of flood risk;	Engagement of new (suburban) cumminty; new approach	No CC taken into account during design, yet horizon is 20 years or more
Governance	Strong political commitment			
Bradford				

BGI	Multi-disciplinary approach; strong knowledge on BGI; leadership; strong commitment to knowledge exchange;		No business case	Mang long-term uncertainties incl. step-wise development of project (micro-level), alternative transport in and along corridor (meso) and Brexit (macro)
Resilience to floods, Drought and heat	No significant drought and heat issues; flood risk is evaluated;	Foucs on single vision while project is facing many uncertainties;	Many project development opportunities along the corridor;	No alternative pathways for future devleopment;
Community engagement	Good stakeholder mapping; strong communication strategy and organisation;	Lack of a narrative/branding of the project	Current	
Governance	Strong cross-departmental support;	Political support is fragile;		Fragmentation of project due to many stakeholders that are involved;
Dordrecht				
BGI		Implementation gap;	Current development of BGI-driven long term vision and associated pilots;	No choices are made on which porject will focus;
Resilience to floods, Drought and heat	Estensive experience with flood risk managment;	Limited implementation of actual measures;	Dordrecht is still one of the frontrunners in NL (CC-adaptation, water management);	Implementation barrier is not overocme; endless plan development cycles; opportunism;
Community engagement	Many existing community engagement programs;	Extensive social (i.e. challenging neighbourhoods); socioeconomic disparity		
Governance				
Enfield				
BGI	Track record; many implemented BGI projects;	Lack of larger vision;	Monitoring of existing BGI proejects; further upscaling of projects into comprehensive vision	Lack of a coherent strategy; stop of funding
Resilience to floods, Drought and heat	Extensive technical knowledge;	Sectoral approach		
Community engagement	Community-drive maintenance;	Limited engagement of small subsection of population;	Private sector engagment; new communities committed to integrated multi-functional BGI-projects;	Only limited target group is reached; dependend on charity and external funding;
Governance	Commitment to BGI projects		Redevelopment of extensive area in South-East; momentum for BGI	Increasing budget cuts on public spending
Ghent				
BGI	Extensive 8 axis-based BGI strategy that crosses urban-peri-urban and rural area;	No appraisal of MBs; no insight in performance of BGI	Existing BGI along fringes could be further integrated in city	Comprehensive vision but lack of concret projects;
Resilience to floods, Drought and heat		No insight in potential (CI-Induced) floods, drought and heat		CC-adpatation is not taking off (esp. in innercity); continue as separate projects

Community engagement	Strong community involvement	Limited focus in BGI	Use existing community engagement projects as vehicles to mainstream BGI	
Governance	BGI-driven masterplan already accepted years ago	Little commitment to revitalise BGI masterplan		Difficulties to keep focus on 8 separate green axes
Gothenburg				
BGI		Pilot paradox; No experience in appraisal	Expand design-driven approach to research by design;	BGI-project only in big architecture driven projects
Resilience to floods, Drought and heat	No apparent flood, drought or heat problems	No apparent quantitative appraisal of future CC-induced flood problems		
Community engagement	Strong sense of marketing; identify; Community building around projects;	Engagement is not especially related to BGI-project;		
Governance				
Hamburg				
BGI	Acknowledgement of BGI	Limited appreciation of MBs of BGI; no business case;	Project transgresses beyond firm and becomes integrated pilot;	Project will be limited to implementation of a single SUD
Resilience to floods, Drought and heat	Extensive knowledge, engineering capacity on flood risk management; tangible case study	Very technical approach; engineering driven; little regard for additional aspects (e.g. urban planning)		Focus on flood hazard mitigation, while ignoring other natural hazards;
Community engagement		Very traditional approach to community engagement; community is informed rather than engaged;	Project becomes a pilot for co-creation; stronger collaboration with different types of stakeholders;	Community is estranged due to lack of opportunities (i.e. only have a validating role)
Governance				
Kent				
BGI	Modest experience in delivery of BGI-based projects;		Extending BGI project portfolio; learning across different Kent burroughs	Projects are limited to small scale SUDS;
Resilience to floods, Drought and heat	No significant drought & heat stress;			
Community engagement	Strong sentiments of small groups of stakeholders; strong commitment; strong sense of community	Modest resources; depending on single champion;		Community activation becomes synonym with community resistance;
Governance	County-wide reach;	Limited scope for comprehensive vision;	County-wide policy, strategy, approaches; multitude of projects	